

BRUNELLO CUCINELLI

CONSOLIDATED **STATEMENT CASH FLOWS** 31 **DECEMBER** 2021 OF AT (Euro/000) December 31, 2021 December 31, 2020 CASH FLOW FROM OPERATING ACTIVITIES Net income for the period 56,295 (32,069)Adjustments to reconcile net income for the period to the cash flows generated by (used in) operating activities: (1.713)Income tax 7.731 Depreciation and amortization 116,275 104,284 Provisions for employees termination indemnities 79 82 Provisions for risks and charges / inventory obsolescence / doubtful accounts 4,928 35,033 Change in other non-current liabilities 728 (183)(Gain)/Loss on disposal of Fixed assets (79)41 Write-down of equity investments 583 Other non-monetary items IFRS 16 (568)227 Interest expense 1,452 2,215 Interest on lease liabilities 10.578 10,705 Interest income (18)(28) Interest on lease activities (18)(17) Termination indemnities payments (204)(133)Payments of Provisions for risks and charges (681) (927) Net change in deferred tax assets and liabilities (10,716)(6,897)(4,070) Change in fair value of financial instruments 4,175 Changes in operating assets and liabilities: Change in trade receivables 6,603 (22,916)18,234 Change in inventories (44,477)5,522 9,392 Change in trade payables (1,518)(2,118)Interest expense paid Interest on the lease liabilities paid (10,578)(10,705)Interest income cashed 18 28 Interest on lease activities cashed 18 17 (9,107)Income tax paid (7,781)Change in other current assets and liabilities 7,701 9,215 Net cash provided by/(used in) operating activities (A) 208,176 36,462 CASH FLOW FROM INVESTING ACTIVITIES (42,786)(39,754)Additions to property, plant and equipment (10,705)Additions to intangible assets (7.434)Additions/(disposals) of financial assets (1,817)(2,814)Additions to investment property (2,472)(1,432)9,120 Investement/Disinvestments in financial assets held for trading Acquisition of Brunello Cucinelli Midlle East, net of cash acquired (1,669)Proceeds from disposal of property, plant and equipment 1,254 1.096 Net cash provided by/(used in) investing activities (B) (58,353) (41,060)CASH FLOW FROM FINANCING ACTIVITIES 151,729 Medium/Long-term loans received 62,000 Repayment of medium/long-term loans (116,784) (36.456)Net change in short-term financial debt 8,340 (52,576)Net change in long-term financial debt 1,133 Repayment of lease liabilities (83 989) (50,630)Receipts of financial assets for leasing 1.918 255 Dividends paid (1,076)Share capital and reserves increase 22 Net cash provided by/(used in) financing activities (C) (127,382)11,268 TOTAL CASH FLOW FOR THE PERIOD (D=A+B+C) 22,441 6,670 2,728 (2,768)Effect of exchange rate changes on cash and cash equivalents (E) CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD (F) 72,834 68,932 CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD (G=D+E+F) 98,003 72,834